ANNUAL REPORT 2021
VOA TEXAS LIGHTS THE NIGHT BLUE TO CELEBRATE 125 YEARS OF NATIONAL SERVICE

On Monday, March 8, 2021, a small reception of nearly 35 donors, volunteers, supporters, and VOA Texas staff members was held at the Omni Dallas Hotel to celebrate Volunteers of America’s national anniversary. President and CEO Angela King gave remarks about VOA’s history and legacy both locally and nationwide. Sentiments from VOA National CEO, Mike King, were shared by video. After a brief update about the organization’s winter storm response, Angela led our guests in a toast in honor of this significant milestone.

VOA Texas solicited participation from all the major downtown Dallas landmarks to turn their LED building lights blue. VOA branding illuminated the Dallas skyline, once voted the world’s best, the entire night on Reunion Tower, Bank of America Plaza, AT&T Discover District and the Omni Dallas Hotel.

Bruce Woodward, VOA Texas Board of Directors and Ericka English, Director of Marketing & Communications, VOA Texas

President and CEO, Angela King, gives “Cheers to 125 more years!”

WE SERVE HUNDREDS OF RESIDENTS LIKE MAURINE BEENE WHO HAVE CHOSEN VOA TEXAS TO AGE IN PLACE. SHE’S BEEN LIVING IN OUR FORT WORTH SENIOR APARTMENT COMPLEX FOR MORE THAN 30 YEARS! USE THE QR CODE TO SEE HOW SHE CELEBRATED HER 100TH BIRTHDAY OR CLICK HERE TO WATCH THE VIDEO.
A WORD FROM OUR CEO

Flexibility has been the name of the game for Volunteers of America Texas in the last couple of years. As we approached a year of pivoting and adjusting to life as we knew it during a global pandemic, folks in North Texas were hit with a one two punch from Mother Nature. The severe winter weather event, that I affectionately call Snow-vid, provided another test of our resiliency as an organization.

Like many of our neighbors, some of our properties received extensive damage. In addition to our group homes that serve persons with intellectual disabilities and our senior housing sites receiving damage, our administration office in Euless, TX was gutted to the studs after a pipe burst and flooded the first floor. Construction is underway at the Euless office with a projected move-in date of summer 2022. Additionally, our group home clients are finally home after being displaced for nearly a year.

Thank you for your unwavering support of the VOA Texas mission, which not only has allowed us to continue to do what we do, but expand our services and help people with the most need in the state. With the addition of supportive services to help people who are homeless and jobless due to the pandemic, we have reached people who have said, “My life is better because of VOA Texas.”

With your help, it is our desire to make VOA Texas more visible. Throughout this report, you will find QR codes that link to impact stories from our website. Scan the QR codes with the camera on your phone and share those links with your family, friends and colleagues. Generosity isn’t only monetary; sometimes it can be as simple as sharing knowledge of supportive services to help a friend in need. Thank you for being a friend to VOA Texas.

Sincerely,

Angela King
VOA TEXAS, PRESIDENT/CEO
Jeff, a resident in a VOA Texas group home for people with intellectual and developmental disabilities, is A-okay following a staff member’s generosity during last year’s severe winter weather. He and his housemates are finally back in their home after a pipe burst during last year’s freeze. The home had to be gutted and renovated because of the damage.

Richard Kemp, a 21-year veteran employee was on duty that night at Pamela House, a VOA Texas group home for individuals with intellectual and developmental disabilities. “The lights went out and it got really cold. The clients started shaking,” he said. "They wanted to know when power would return and what we were going to do."

Richard moved the housemates to the van in the driveway so they could warm up as he contemplated his next move. Local hotels were booked from other residents seeking power and warmth, but he had been lucky. “I knew there was power, water and heat at my house so I told [my supervisor] they can come stay with me.”

Which is how it came to be that Richard hosted residents in his own home, cooking three meals a day for an entire week, (reportedly more than he had ever cooked before!) “He made pork chops, chicken, green beans, spaghetti, pizza and oatmeal,” recounted Jeff, a resident of Pamela House. Of the experience he remarked “I’d never seen anything like it.”

Richard even slept on the floor, moving his daughter into his own bed while Jeff and his housemates occupied the other rooms. Richard said, “It was crazy, but I’d do it again. I love those guys.” Richard’s love was obvious in his actions!
“In the time of COVID and being in between jobs, the case management services allowed me to focus on my sessions without having any worry about how I will pay my bills. I will be forever grateful for the staff at VOA Texas and how they’ve helped my family.” Quentin, COVID-19 relief recipient. Scan the QR code or click here to read more.
WHERE WE SERVE

40+ HOUSING COMMUNITIES ACROSS TEXAS AND NEW MEXICO

Stars indicate VOA Texas locations. VOA affiliate offices coordinate services in more than 400 communities across the nation.

HOUSING SITES

Abilene      Fredericksburg      Nacogdoches
Alamo        Garland            Navasota
Arlington    Gonzales           Plano
Austin       Grand Prairie      Rosenberg
Burleson     Houston            San Antonio
Cleveland    Irving             San Juan
Conroe       Kerrville          Santa Rosa
Dallas       Lampasas           The Woodlands
Euless       Liberty Hill       Victoria
OUR PROGRAMS & SERVICES

CHILDREN AND YOUTH
- Parenting sessions
- Family life skill sessions
- Education about the dangers of substance abuse
- Improve communications with parents
- Empower youth to make positive choices when faced with peer pressure

COMMUNITY ENHANCEMENT
- Information and referral
- Food
- Collaborations with the faith community
- Disaster Relief
- COVID Relief

CORRECTIONAL SERVICES
- Residential re-entry centers
- Work release programs
- Diversion and pre-trial services
- Residential treatment
- Family support
- Dispute resolution and mediation services

EMPLOYMENT AND TRAINING SERVICES
- Adult literacy
- Computer centers
- Work experience programs
- Counseling
- Job placement
- Supportive employment for individuals with disabilities

BEHAVIORAL AND MENTAL HEALTH
- Crisis counseling
- "Hotline" programs
- Transportation
- Supported independent living

SUBSTANCE USE DISORDER
- Residential recovery centers
- Outpatient services
- Opioid addiction treatment

HOUSING
- Elderly
- Family
- Disabilities
- Veterans

VETERANS
- Supportive housing
- Mental health and addiction treatment
- Employment training
WE COULDN’T DO IT WITHOUT YOU

Has the pandemic hurt your volunteer numbers? This is a question Ericka English, Director of Marketing and Communications, is often asked by members of the media who report on the negative impacts of the COVID-19 pandemic. “When the media calls, there is almost a sound of disappointment in their voice when I tell them our volunteer statistics, because that means they have to find another angle to their story.”

Last year, nearly 400 volunteers from the corporations listed below volunteered their time to VOA Texas. At nearly 7,000 hours, the economic impact of our volunteer engagement is close to $200,000.

Alamo Area Council AACOG  Freedom Church  National Charity League (NCL)
Alamo Hospice  Gillespie County Needs Council  Navy Recruiters Dallas
Asurion  Hilti North  New Century Hospice
Church on the Hill  Hope  Nimitz Museum Rotary Club
Compass Retirement  Hope for Health  One Anonymous
CVS Pharmacy  Houston Community College  Peterson Medical Center
Dean's Professional Services  InterFaith Woodlands Food Bank  Post Acute Medical
Easter Seals  Jazz Foundation of America  Right at Home Health Agency
Exxon Retiree  Meals on Wheels  Riverside Church
First United Methodist Church  Montgomery County FB  Salvation Army
Food Bank of the Golden Crescent  Morning Rotary Club  Table Community Church
Forester's Financial  Nacogdoches Library

THROUGH THE HELP OF OUR CORPORATE PARTNERS, VOA TEXAS SUPPORTS HUNDREDS OF HUMAN SERVICE PROGRAMS. OUR WORK TOUCHES THE MIND, BODY, HEART, AND, ULTIMATELY, THE SPIRIT OF THOSE WE SERVE, INTEGRATING OUR DEEP COMPASSION WITH HIGHLY EFFECTIVE SERVICES.

THE TABLE COMMUNITY CHURCH IN FORT WORTH, TX IS ONE OF MANY ORGANIZATIONS WHO DONATE THEIR TIME AND TALENTS TO THE MISSION OF VOA TEXAS. EACH FIFTH SUNDAY, IN LIEU OF SUNDAY SERVICE AT THEIR CHURCH, MEMBERS HOST A WORSHIP SERVICE AT THE LOCAL VOA TEXAS RESIDENTIAL RE-ENTRY CENTER. THEY FOLLOW THEIR WORSHIP SERVICE WITH A SERVICE PROJECT AT THE SITE. SCAN THE QR CODE BELOW OR CLICK HERE TO WATCH A SHORT VIDEO.
VOA Texas hosted former professional basketball player and coach in the Women’s National Basketball Association (WNBA), Nancy Lieberman for the 2021 Women in Play luncheon series.

More than 200 people filled Verona Villas, a Frisco event venue, to get inspired and learn more about how VOA Texas is helping to uplift women.

2020-2021 COMMITTEE MEMBERS INCLUDED:

Wren Ovard, Chair, Tropical Smoothie Café Frisco Bowl/FC Dallas
Laura G. Druck
Diana S. Gats, Immediate Past Co-Chair, VPT Enterprise, LLC
Kathy O’Neal, Immediate Past Co-Chair, Club, Resort & Hospitality Consulting, LLC
Cathy Harbin, PGA & LPGA Professional
Robin Head, VP Of Development, VOA Texas
Angela King, CEO, VOA Texas
Ericka English, Director Of Marketing and Communications, VOA Texas
Angie Ravaioli-Larkin, Head Golf Coach, Texas Christian University
Lori Little, National Affordable Housing Trust
Bettye Odle, Kathy Whitworth Invitational
Jeanne Smith, Greater Dallas Korean American Chamber Of Commerce
WE’VE PERFECTED OUR FOLLOW-THROUGH

MORE THAN $90,000 WAS RAISED IN SUPPORT OF THE VOA TEXAS MISSION TO HELP THE VULNERABLE TO REACH THEIR FULL POTENTIAL. OUR FIFTH ANNUAL SHOOT FORE A SECOND CHANCE GOLF TOURNAMENT WAS HELD ON MONDAY, SEPTEMBER 13, 2021, AT LAS COLINAS COUNTRY CLUB IN IRVING, TX.
2021 SPONSORS

2021 COMMITTEE MEMBERS

Drew Noss, Chair - Higginbotham Insurance
Bruce Woodward - Myan Management
Lynn Toomer - EGA Construction
Duane Lock - River Oaks Energy
Barbara Sullivan - River Oaks Energy
David Carner - MRI Software
Dan Greene - Centimark

Preston Sams - Guardian Construction
Ben Haag - Dallas Regional Chamber
Brian Head - Blackmon Mooring
Robert Stephens - PwC
Eric McCabe - UBEO
Tiera Adams - BNSF
# 2021 FOUNDATION GIVING

VOA Texas was awarded nearly $5.5 million in foundation grants!

## DALLAS AREA FOUNDATION GIVING

- Bob Barker Company Foundation
- Eugene McDermott Foundation
- George and Fay Young Foundation
- Harold Simmons Foundation
- HEB Grocery Company Contributions
- Junior League Transfer Project
- Matthews Foundation
- Niagara Bottling - Operation Backpack
- North Texas Food Bank
- TurningPoint Foundation
- United Way of Tarrant County
- Mission United
- United Way of Tarrant County Women's United

## HOUSTON AREA FOUNDATION GIVING

- United Way of Greater Houston
- The Home Depot Foundation
- Niagara Cares Foundation
- LISC CDBG
- LISC SAVY SAVER
- LISC YEAR 12
- LISC DIGITAL LENDING
- CITI Foundation
- LISC LITERACY
- Capital One
- Regions Bank
- Veritex Bank
- Bancorpsouth/Cadence

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In the throes of a global pandemic, VOA Texas has been truly blessed by the outpouring of support from donors and friends in the community. Beverly Terranova, 88 of Arlington, is one of many bright stars who shined their light in a time of need. Scan the QR code below or **[Click Here](#)** to read more about what inspired Beverly to give to VOA Texas.
VOA Texas is elated to have Debbie Perrault as the chair of our Board of Directors. Debbie is the retired former Laboratory Regulatory Specialist at Parkland Health & Hospital System where she planned and managed daily operations of the Pathology Department.
# STATEMENT OF FINANCIAL POSITION

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2021</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current assets:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>· Cash and cash equivalents</td>
<td>$6,028,382</td>
<td>$4,840,634</td>
</tr>
<tr>
<td>· Accounts receivable, net</td>
<td>4,209,756</td>
<td>2,906,306</td>
</tr>
<tr>
<td>· Prepaid expenses</td>
<td>165,225</td>
<td>169,633</td>
</tr>
<tr>
<td><strong>Total current assets</strong></td>
<td><strong>10,403,363</strong></td>
<td><strong>7,916,573</strong></td>
</tr>
<tr>
<td>Property and equipment, net:</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>5,072,150</td>
<td>5,526,738</td>
</tr>
<tr>
<td>Other assets:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>· Assets held in custody for others</td>
<td>71,704</td>
<td>54,037</td>
</tr>
<tr>
<td>· Due from affiliates, net</td>
<td>1,575,972</td>
<td>1,036,170</td>
</tr>
<tr>
<td>· Property held for sale</td>
<td>-</td>
<td>64,786</td>
</tr>
<tr>
<td>· Other, net</td>
<td>4,276</td>
<td>3,926</td>
</tr>
<tr>
<td>· Limited partnerships' assets</td>
<td>7,110,167</td>
<td>7,267,020</td>
</tr>
<tr>
<td><strong>Total other assets</strong></td>
<td><strong>8,762,119</strong></td>
<td><strong>8,425,939</strong></td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>$24,237,632</strong></td>
<td><strong>$21,869,250</strong></td>
</tr>
</tbody>
</table>

The information presented here is a compilation prepared by management of audited financial data from Volunteers of America, Inc. and subsidiaries, affiliates, locally chartered and unchartered corporations. All Volunteers of America affiliates are required to have audits by independent certified public accountants. More detailed information is available upon request from the Volunteers of America National Office.
## Consolidated Statement of Financial Position

**June 30, 2021 (with comparative totals as of June 30, 2020)**

<table>
<thead>
<tr>
<th>LIABILITIES AND NET ASSETS</th>
<th>2021</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current liabilities:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>· Accounts payable</td>
<td>$1,304,356</td>
<td>$646,577</td>
</tr>
<tr>
<td>· Accrued expenses</td>
<td>1,118,116</td>
<td>1,016,212</td>
</tr>
<tr>
<td>· Refundable advance</td>
<td>347,101</td>
<td>325,113</td>
</tr>
<tr>
<td>· Due to affiliates</td>
<td>36,686</td>
<td>40,858</td>
</tr>
<tr>
<td>· Current portion of notes payable</td>
<td>122,349</td>
<td>119,531</td>
</tr>
<tr>
<td>· Current portion of capital lease obligations</td>
<td>54,926</td>
<td>84,134</td>
</tr>
<tr>
<td><strong>Total current liabilities</strong></td>
<td>2,983,534</td>
<td>2,232,425</td>
</tr>
<tr>
<td><strong>Long-term liabilities:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>· Notes payable, net of current portion</td>
<td>2,605,161</td>
<td>2,738,182</td>
</tr>
<tr>
<td>· Capital lease obligations, net of current portion</td>
<td>9,081</td>
<td>54,119</td>
</tr>
<tr>
<td>· Other liabilities</td>
<td>71,704</td>
<td>54,237</td>
</tr>
<tr>
<td>· Limited partnerships' liabilities</td>
<td>8,016,468</td>
<td>8,109,133</td>
</tr>
<tr>
<td><strong>Total long-term liabilities</strong></td>
<td>10,702,414</td>
<td>10,955,671</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>13,685,948</td>
<td>13,188,096</td>
</tr>
<tr>
<td><strong>Net assets (deficit):</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Without donor restrictions attributable to:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>· VOAT and Development Corp</td>
<td>11,457,985</td>
<td>9,523,267</td>
</tr>
<tr>
<td>· Non-controlling interests in limited partnerships</td>
<td>(906,301)</td>
<td>(842,113)</td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td>10,551,684</td>
<td>8,681,154</td>
</tr>
<tr>
<td><strong>Total liabilities and net assets</strong></td>
<td>$24,237,632</td>
<td>$21,869,250</td>
</tr>
</tbody>
</table>
## STATEMENT OF ACTIVITIES

### REVENUES 2020

<table>
<thead>
<tr>
<th>Revenue from operations:</th>
<th>Without Donor Restrictions</th>
<th>Limited Partnerships (without donor restrictions)</th>
<th>Operating Total</th>
<th>Eliminations</th>
<th>Total</th>
<th>2020 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions</td>
<td>$ 3,095,751</td>
<td>$ -</td>
<td>$ 3,095,751</td>
<td>$ -</td>
<td>$ 3,095,751</td>
<td>$ 2,142,105</td>
</tr>
<tr>
<td>In-kind contributions</td>
<td>411,991</td>
<td>-</td>
<td>411,991</td>
<td>-</td>
<td>411,991</td>
<td>359,762</td>
</tr>
<tr>
<td>Revenue and grants from governmental agencies</td>
<td>18,604,379</td>
<td>1,231,808</td>
<td>19,836,187</td>
<td>-</td>
<td>19,836,187</td>
<td>18,255,248</td>
</tr>
<tr>
<td>Program Fees</td>
<td>232,759</td>
<td>-</td>
<td>232,759</td>
<td>(161,721)</td>
<td>71,038</td>
<td>502,020</td>
</tr>
<tr>
<td>Resident service revenue</td>
<td>7,426,459</td>
<td>-</td>
<td>7,426,459</td>
<td>-</td>
<td>7,426,459</td>
<td>7,371,433</td>
</tr>
<tr>
<td>Rental Income</td>
<td>58,165</td>
<td>503,019</td>
<td>561,184</td>
<td>-</td>
<td>561,184</td>
<td>568,071</td>
</tr>
<tr>
<td>Other operating income</td>
<td>1,178,505</td>
<td>341,439</td>
<td>1,519,944</td>
<td>-</td>
<td>1,519,944</td>
<td>1,148,208</td>
</tr>
<tr>
<td><strong>Total revenue from operations</strong></td>
<td>31,008,009</td>
<td>2,076,266</td>
<td>33,084,275</td>
<td>(161,721)</td>
<td>32,922,554</td>
<td>30,346,847</td>
</tr>
</tbody>
</table>

### Operating expenses:

**Program services:**

| Promoting self-sufficiency                    | 17,276,627                | 2,665,530                                         | 19,942,157      | (161,721)   | 19,780,436  | 16,993,572  |
| Fostering independence                        | 6,522,551                 | -                                                 | 6,522,551       | -           | 6,522,551   | 6,760,053   |
| Encouraging positive development              | 422,018                   | -                                                 | 422,018         | -           | 422,018     | 433,048     |
| **Total program services**                    | 24,221,196                | 2,665,530                                         | 26,886,726      | (161,721)   | 26,725,005  | 24,186,673  |

**Support services:**

| Management and general                        | 4,699,649                 | -                                                 | 4,699,649       | -           | 4,699,649   | 3,924,179   |
| Fundraising                                   | 807,262                   | -                                                 | 807,262         | -           | 807,262     | 687,404     |
| **Total support services**                    | 5,506,911                 | -                                                 | 5,506,911       | -           | 5,506,911   | 4,611,583   |
| **Total Operating expenses**                  | 29,728,107                | 2,665,530                                         | 32,393,637      | (161,721)   | 32,231,916  | 28,798,256  |

**Change in net assets from operations**

| 1,279,902                                     | (589,264)                 | 690,638                                           | -               | 690,638     | 1,548,591   |

### Non-operating items:

| Interest income                               | 11,528                    | -                                                 | 11,528          | -           | 11,528      | 8,205       |
| Gains on disposal of property and equipment   | -                         | -                                                 | -               | -           | -           | 134,048     |
| Gain on sale of property held for sale        | 48,459                    | -                                                 | 48,459          | -           | 48,459      | -           |
| Gain on involuntary conversion                | 594,829                   | 525,076                                           | 1,119,905       | -           | 1,119,905   | 374,240     |
| **Total non-operating items**                 | 654,816                   | 525,076                                           | 1,179,892       | -           | 1,179,892   | 516,493     |

**Change in net assets**

$ 1,934,718 $ (64,188) $ 1,870,530 $ - $ 1,870,530 $ 2,065,084

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**Consolidated Statement of Financial Position**

**June 30, 2021 (with comparative totals as of June 30, 2020)**
VOA TEXAS IS POSITIONED FOR GROWTH. SCAN THE QR CODE TO THE RIGHT OR CLICK HERE TO SEE HOW WE'RE BUILDING BETTER COMMUNITIES.
As one of the largest providers of affordable housing in the United States of America, VOA continues to invest in opportunities that improve the lives of residents who choose to call VOA home. This is evident as one drives south on US HWY 75/I-45 in downtown Dallas. If you glance to the right, you’ll see a state-of-the-art high-rise called The Galbraith. The mixed-use residential complex will include all the features and amenities one would expect in a modern building. VOA has partnered with Matthews Southwest to bring this building to downtown Dallas.

Located in downtown Dallas, Texas, The Galbraith is located next to the redevelopment of Matthews Southwest in the historic Dallas High School building and DART’S Pearl/Arts District rail station. Featuring efficiency, one, two and three bedroom apartment homes, The Galbraith will offer unique designs, convenience, affordability and a downtown lifestyle second to none.
VOA Texas is building in the historic Oak Cliff neighborhood, just south of downtown Dallas. Our newest development, The Oaks is located just minutes from the Bishop Arts District. Framing for the soon-to-be senior apartments is visible once you approach the property at the corner of Page Ave and Llewellyn Ave.

Volunteers of America National Services (VOANS) was selected by the Dallas Housing Authority Housing Solutions for North Texas to partner on the mixed income, senior affordable residential housing project.

VOA Texas will provide property management services for The Oaks which will consist of 260 units for seniors 62 and older, a fully furnished clubhouse, fitness room, business center, activity room, craft room, and healthcare facility leased to a local provider.

The site is ideal for senior housing as it has the following features and linkages: a bus stop in the front of the site, it is surrounded by single family homes, and an elementary school, with a grocery store, a drug store and a full service medical and surgical hospital less than a mile from the site.

VOA Texas has begun compiling a list of potential residents who have expressed interest in making The Oaks their new home. The project is slated to be completed in 2023.
HELPING REBUILD
1.5 MILLION LIVES
A YEAR SINCE 1896

VOATX.ORG

VOLUNTEERS OF AMERICA TEXAS
300 E. Midway Drive // Euless, TX 76039 // (817) 529-7300

CONNECT WITH US